PUBLIC SECTOR REPUTATION INDEX 2023





The Public Sector Reputation Index is a globally validated model of reputation that has been adapted for New Zealand. Reputation is measured across 16 attributes, under four pillars, which are combined into a single reputation score.





3500

interviews conducted to reflect the views of all New Zealanders



Nationally representative sample by age, gender, region, ethnicity and education level



Fieldwork dates:

17 March to 12 April 2023

New Zealand public sector agencies included

He Kaupere, He Manoaki, He Whakaora. prevention. care, recovery.		Aviation Security Service	BSSALS	CallaghanInnovation New Zealand's Innovation Agency	CIVIL AVIATION AUTHORITY OF NEV ZEALAND Te Mans Rerearing Tomatanui o Aotearoa	COMMERCE COMMISSION NEW ZEALAND Te Komihena Tuvhekehoko		Te Tari Ture o te Karauna Crown Law	Department of Conservation Te Papa Atawbai
ARA POUTAMA AOTEAROA	Te Tari Taiwhenua Internal Affairs	EECA IE TARI TANI PORISAO IRIC PORCI (INMERIA KONNY	Environmental Protection Authority Te Mana Rauhi Taiao	FINANCIAL MARKETS AUTHORITY TE MANA TATAI HOKOHOKO		GIENCE TE PŪ AD	Te Kāhui Tika Tangata Human Rights Commission	NEW ZEALAND	Inland Revenue Te Tari Taake
Kāinga Ora Homes and Communities	Toitū Te Whenua Land Information New Zealand	MANATŪ HAUORA MINISTRY OF HEALTH	Manatū Taonga Heritage	MetService	Ministry for Primary Industries Manatu Ahu Matua	Ministry for the Environment Manata Mo Te Taiso	MINISTRY OF BUSINESS, INNOVATION & EMPLOYMENT HIRINA WHARATUTURI	MINISTRY OF EDUCATION TE TÄHUHU O TE MÄTAURANGA	NEW ZEALAND FOREIGN AFFAIRS & TRADE Manatů Aorere
Te Tüäpapa Kura Käinga Ministy of Housing and Uthan Development	justice.govt.nz	MINISTRY OF SOCIAL DEVELOPMENT TE PARATO WHAAMMATO ORA	National Emergency Management Agency Te Rakau Whakamarumaru	NEW ZELANO CUSTONS SERVICE TEMPA AND ADDRESS	New Zealand DEFENCE DEFENCE In Operation	NEW ZEALAND INFRASTRUCTURE COMMISSION Te Waihanga	NEW ZEALAND POLICE Ngô Pirhimana o Asterroo	TRADE & ENTERPRISE Te Taurapa Tühono	Reference Kulszangi
Irirangi Te Motu NZ On Air	ORANGA TAMARIKI Ministry for Children	PHARMAC TE PÂTAKA WHAIORANGA	Reserve Bank of New Zealand Te Pūtea Matua	ê RNZ NATIONAL	Stats Tatauranga Aotearoa	Te Aka Whai Ora Māori Health Authority	Te Kawa Mataaho Public Service Commission	Te Whatu Ora Health New Zealand	Te Mana Whakaatu classification office
NEW ZEALAND IHI AOTEAROA	TE TAI ÕHANGA THE TREASURY	Toka EQC	100% PURE New Zealand	WAKA KOTAHI NZ TRANSPORT AGENCY	WORKSAFE Mahi Haumaru Aotearoa		es in 2023 inc Aka Whai Ora		•



And this year we've extended the Reputation Index into Australia and Singapore.



Who has the strongest reputation in 2023?





Fire and Emergency have strengthened their position at the top of the list and the Defence Force are back in the top ten – both possibly due to their responses to the recent extreme weather events.

Note. The reputation scores shown are scores out of 100, different to previous years where the scores have been presented as an index (the average set as 100 and the individual agencies scores shown as a deviation from the average). This change has been made to more easily show changes over time and to incorporate Australia and Singapore into the index.





TOP 5

ON EACH PILLAR

FENZ has regained the top spot on all four reputation pillars in 2023.

The Defence Force does particularly well on trust and fairness, while DOC's strength remains social responsibility.

MetService and Customs are both consistent performers.



Movers and shakers

Led by Kainga Ora, these ten agencies are the most improved this year.



2. Why should we care about reputation?



New Zealand

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A good reputation translates into greater social license to operate, which can help agencies be more effective in their roles by...



For example, the general public is less likely to want funding cuts for those agencies with strong reputations.

SUPPORT FOR REDUCED FUNDING BY STRENGTH OF REPUTATION (%)



Agencies with stronger reputations also tend to find it easier to "ride out the storm" when faced with negative publicity Average change in reputation score when media/comms sentiment drops 10 percentage points plus



3. What's trending?



COVID helped to accelerate improved perceptions of the public sector, but ratings have now returned to pre-pandemic levels.



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Chart based on the 31 public sector agencies that have been included in the Public Sector Reputation Index since 2017.

The reputation of public sector agencies is also less homogenous in 2023, with fewer clustered around the 'mid-range'.



However, the proportion of people who are overwhelmingly negative towards government agencies continues to be small, at 6%.



4 Incorporating te reo into agency names





Agencies that were the first to feature te reo strongly in their branding created a positive impression about working with Māori.

AVERAGE CHANGE IN AGREEMENT AGENCIES WORK POSITIVELY WITH MĀORI



For early movers, this had a positive impact on their overall reputation too.

AVERAGE CHANGE IN RAW REPUTATION





5. Perceptions of public servants





For every New Zealander who doesn't think public servants are committed to helping them, there are two who think public servants are committed to helping people like them

47% agree

"PUBLIC SERVANTS ARE COMMITTED TO HELPING PEOPLE LIKE ME" 21% disagree

Agree									Neutral				Disagree				Unsure		
Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť
Ť				Ť										Ť					
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Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť	Ť

While the broad pattern is the same across the population, the extent to which New Zealanders believe public servants are committed to helping people 'like them' varies somewhat by demographics.

Those **more** likely than average (21%) to Those **more** likely than average (47%) to disagree that public servants are committed to agree that public servants are committed to helping people like them include: helping people like them include: People aged 50 to 64 Wellingtonians 54 26 Those living in the **South** 26 52 Young people aged 18-29 **Island**, outside Canterbury 51 **Asian** New Zealanders 25 Men 51 **Migrants**

New Zealanders are twice as likely to speak highly of public servants than be critical. However, the majority are neutral seeing both positives and negatives.







6. Country comparisons



2023



Collectively, the reputation of the New Zealand agencies listed on the Index is not quite as strong as the Australian ones.

Singaporean agencies have much stronger reputations than either New Zealand or Australian agencies.

Average reputation score by country





However, individual agency scores vary much more across Australia and New Zealand, than Singapore (meaning Singapore agencies are performing more consistently). New Zealand is home to both the highest and lowest scores.





The Australian top 10 includes some similar agencies to those who make it into the Aotearoa top 10.

However, it also includes some agencies (e.g., Safe Work Australia and Bureau of Statistics) whose New Zealand equivalents do not make it into top 10 – suggesting that there might not be a reputational ceiling created by the type of work as has been previously theorised.



The aspects of reputation that are important to citizens is consistent between New Zealand and Australia – with trust the most important in both.

Singapore is different, there trust is less important than social responsibility and leadership.

Pillar impact on reputation for each country



Strong reputation scores translate into greater support for increased funding for Singapore agencies

Average support for increased funding by country





In New Zealand people see the intersection between an agency's reputation and funding in one of three ways:

1) They're doing a great job and could do even more with more funding

2) They're not doing a great job because they're not funded properly

3) They're doing a good job and don't need any more funding.





REPUTATION SCORE

Part of the reason for high scores for the Singapore Public Sector might be relatively high levels of positive sentiment in media coverage

MEDIA COVERAGE SENTIMENT (%)



7. Key take outs



What goes up must come down?



Prior to COVID the New Zealand public sector's reputation was gradually improving. It was given a turbo-charge by our initial pandemic response, but since then it has fallen back to 2019 levels.

The question is, what will happen next? Will reputation stabilise and/or continue its gradual pre-COVID improvements or will it continue to slide, making it harder for agencies to get a social licence to operate?



It's not just about people in uniforms or white coats



We have consistently seen agencies involved in protection and crisis response dominate the top 10 in New Zealand. This has led to speculation that these sorts of agencies have an inherent reputational advantage.

However, the Australian top 10 agencies includes agencies where that don't fit this bill, challenging our expectations of what an agency can achieve in New Zealand.



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It's sunnier out there than you might think While there certainly is a lot of discourse about how divided we are as a nation, and that distrust of government is rife – the proportion of the population with overwhelming negative attitudes towards government agencies remains relatively small.





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